NEWS SUMMARY general
Suarez cancels Mideast visit
Sr. Adolfo Snarez, Prime Min
ter of Spain, bas cancelled ter of Spain has eancelled
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of political tension in Spain. The trip-he was due to have
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The
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 Police nerve centre sabotaged


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Mr. Ralph Gihhonn is is to give
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 Briefly.

 The U.S. parole commission has
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Poclain deal
Page

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ment within the next fortoight.



 COMnTrTEE nf MPs has criti-




## CBI WANTS GURGENT'TALKS WITH PREMIER

## Worker director clash looms

BY JOHN ELLIOTT, MANAGEMENT EDITOR

> Court clears Slater in extradition hearing



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## U.K. insists on fishing curbs



Lonrho makes $£ \mathbf{1 4 m}$. agreed counter-bid for Dunford





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## Why exporters hang back

| Y ANTHONY HARRIS |  |
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| was the lunch, not I. |  |
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|  | the answer tarmed out to be |
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| for that matter to tear out therefore regarded their comm- |  |
| bunches - I hastily pressed a high prices before the unions button and listened to an organ took it away. |  |
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| appointing to those wbo placed response. There is clearly some excessive faith in exchange rates, danger that low investment may |  |
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| hot it is not inexplicaine, and it provoke tha very resuit the in-has cetalnly not arisen because dustrialists fear-higher wageexporters are unpatriotic or demands. exporters are unpatriotic or demands. |  |
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| sships of exporting ln terms more eppropriste to jungle exploration was simply ahsurd. |  |
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| The fundamentals lie, I suspect, bat this brings us to the second where they usually do in assess- fear. Businessmen doubt the Gow ing investment decisions; the ermment's ability to manage tho |  |
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| ish exporters (why doos the exihaytre rate, it maight ba tack. |  |

## TV/Radio





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46 He follown arman in pain (4)



 27 Line of descent for rallway
28 carriages
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about the sontryone




## Count Kinure should be best



SALEROOM

## BY ANTONY THORNCROFT

## VCs approach record levels











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## Connors is aiming high



## Liberals: century not out

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## ENTERTAINMIENT GUIDE



## Record Review

Jazz on Impulseby KEVIN HENRIQUES


## Clwyd Theatre, Mold

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## Book review

Narrative painters by denys sutton Editor of Apollo

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## Chicago

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 Welsh National Opera at

## Birmingham


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company will play four oneweek


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The schema will be jointly
nianceaty the Arts Conncil
 A festival in Finland The 1077 Saponinua Opera




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## La Fill pal gardée

by Clement Crisp others.




 Coltrane's group. It vividly soon n
how Tyne has changed sine.
With the immaculate drumming






## Hammersmith Odeon



Ceausescu promotes wife in big Romania shake-up

## Italy pact on labour costs



## Sweden urged

## to devalue <br> By William Dullforce stockholma, Jan. 26.

| to devalue | ay nicholas colchestrr |  |  |  |
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| lems and restoring the conipetitive position of its industry;eccording to Professor Uff af |  | Primicial govem for igt |  |  |
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| Trolle. Sweden's socalled Company Doctor. He sees 1977 as a "year of destiny" for Swedisb |  |  |  |  |
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| prosperity. |  |  |  |  |
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NOTICE OF REDEMPTION
AUSTRALIAN RESOURCES DEVELOPMENT BANK LIMITED

91/2\% Deposit Notes Due 1983




 Rin Sid



NOTICE
The following Notes previously calised for redernption have not sa yet been presented for payment:


## Bonn resists further reflation

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Compromise candidate sought for

## Paris poll



## THE DANISH GENERAL ELECTION

## Ghosts of Weimar in Copenhagen




## Austria to probe Middle

 East arms allegations


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 of $25.07 \%$ over 1975 1280,250,
$19.14 \%$. account of the consolidated sales of
subsidiaries in Australia and Canada

## MOULINEX

## 1976 SALES

Non-consolidated pre-tax turnover (excl. VAT) for the 1976 financial year reached Frs.
$1,381,955,000$ as against Fr. $1,184,356,000$ in
1975, an increase of $16.68 \%$. Exports; which represented $51.62 \%$ of total
sales, amounted to Frs. $713,357,300$, an increase

Pre-tax consolidated turnover- will be in
excess of Frs. $1,525,000,000$ as against Frs. excess of Frs. $1,525,000,000$ as against Frs.
$1,280,250,000$ in 1975, an increase of approx

This increase benefited from the taking into
The continuation of the investment policy matched the increase in sales, and a twelfth
MouNNEX factory was inaugurated last
October in Bayeux

## ${ }^{10}$ tes min Carter economic plans shakery given mixed reception

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## becion:

## Bussing decision review ordered



## Quebec bonds down sharply following Levesque speech

## by james scott <br>  <br>  <br>   <br> Brazil plans export drive



# Embean pourtics <br> 'Authoritarian democracy' versus the Marxist giant 



## THE MDDDE EAST

Hussein says Arabs too weak to force issue BY R－SAN HIPAZI



## The myth of the military option




## Background





OTHER OVERSEAS NEWS
Gulf Fund may lend to Egypt

Richard keeps hope alive －soundings to continue

U．K．car imports up，but components compensate

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| :---: | :---: | :---: | :---: | :---: |
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|  | VALE OF MOTOR INDUSTRY．ExPORTS AND AMPORTS |  |  |  |
|  | Exports |  |  |  |
|  | Cars | ${ }_{1512}$ | 1093 |  |
| In line．are bopee that in the | enica | 3901 | 边 |  |
|  | Compes | ${ }_{5952}$ | 5313 |  |
|  | total | 3，275 | 2，585．7 | 27\％ |
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| car bill． <br> The big increase in forelgn car sales，comblned with a 43 per |  |  |  |  |
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| car sales，combined with a 43 per cent．rise in component imports to $551.1 m$ ．pushed total motor | total | 1，6073 | 1，08003 | 55\％ |

## Japan simplifies testing




## Forest industry＇depressed＇




## THE BEST PEUGEOT IN THE WORLD, FOR LESS THAN £6,000.

 Dual circuit dise brakes all round. Laminated windscreen and tinted glass all round. Deallic paint linish. All for less thain dere.


## Peugeot 604



HOME NEWS

## Hoechst switch

 hits 360 jobs
## BY RHYS DAVID <br> 

British Steel 'secret scrap plans' probed


Building orders rise to highest
level since July

##  

Clyde yard wins $£ 1.5 \mathrm{~m}$. order for bulk carrier Coss Anno

## Call to speed Marathon £14m. drill rig order



## TUC General Council endorses talks with Tories

## (

Massey Ferguson men

## vote to stay out




BULLOCK-
THE FUTURE OF YOUR COMPANY

## THE CUMBERLAND HOTEL February 20th-25th, 1977

This Conference is for Competent Senior Executives prepared and able to engage in detailed analysis of the ideas ncentrated work.
Speakers: Bowes Egan; Barney Hayhoe; John Boyd
Keaneth Wedderburn; John Edwards;
Publication of the industrial democracy proposals has inspired a rash of half-considered seminars.
The programme for our fixture is carefully devised to cover considerations and individual company strategies. Attender will be encouraged to engage in practical discussions with the speakers and the organisers
Those who wish to examine the full informative and descriptive
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MDUSTRIAL FASTENING PROBLEMS

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GEOREE B. MOUNOE
MARINA V.N. WHitMAN

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Charles E Woodrever
GEORGE G. 2 IPF


Consolidated Statement of Condition, December 31, 1976 ASSETS
Cash and Due from Banks ..................... $\$$ 8,043,701,000
Interest Bearing Deposits with Baiks




| Loans ..................................... |  |
| :---: | :---: |
| Federal Funds Sold and Securities Purchased under Agreements to Resell | 80,100,000 |
| Total Loans | 17,809,854,000 |
| Lesa: Reaerve Foc Possi | (150,004,000) |
| Unearned Disco | [77,251,000) |
| Net Loana | 17,382,699,000 |
| Lease Financing Rece | $804,428,000$ |
| Premises and Equip | ,961 |
| Customers' Liability on Acce | 1,029,129,000 |
| Accrued Intereat Rece | 235,942,001 |
| Othec Real Estate | 90,894,00 |
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| LIABLITITES |  |
| Demand Deposits. |  |
| Savings Depoaits | 1,438,889,000 |
| Other Time D | 5,568,861,000 |
| Deposits in Overseaa Offices | 9,125,587,000 |
| Total Deposits | 192,21 |
| Federal Fnnds Purchiaaed and Securities Sold under Agreementa to Repurchrase | ,102,897 |
| Short-Term Notes Payabl | 733,507,000 |
| Other Borrow | 220,419,00 |
| Acceptances | 1,045,400.000 |
| Accrued Taxes and Othe | 424,481,000 |
| vidend $p_{\text {syabl }}$ | 14,252 |
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|  |  | Long-Tarm Debt SHAREHOLDERS' EQUITY Preferred Stock (without par velued

Authorized $-10,000,000$ sharea


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 - Components Digital and analogue display




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- PERIPHERALS

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MOTVEE OF REDEMPTION
To the Holders of
ENTE NAZIONALE DROCARBURI E. N.I.
(National Hydrocarbons Authority)
61/2\% Sinking Funid Debentures due Sepitember 1, 1981








ENTE NAZIONALE IDROCARBURI By: MORGAN GUARANTY TRUST COMPANY

Slater wins case against extradition
and

## Keep 4,000-Mw. steamer reactor, Government told

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## Interest rates 'likely to ease during year'



## Beecham plans <br> £10m. expansion






| Orders |
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| sought |
| to save |
| jobs |

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## Port of London

 seeks Midlands traffic boost





Decision puzzles lawyers
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## GENERAL APPOINTMENTS

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in one or more languages would be an advanin one or more languages would be an advan-
tage and a willingness to travel is desirable tage and a willingness to travel is desirable.
suitable for both family living and the degre or entertaining which will be required. his is an established position in Houston with Japhet in London at a later date. Salary and other benefits are for negotiation.
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Smich Lud., TimeLife Building MERRILL LYNUCH, PIERCE, FEMNER \& SMITH LTD

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UNLMITED SCOPE EXPANDEDED POLYSTYGENE SPECIALIS ASPECTS) EULDING D.I. $\begin{gathered}\text { REORODUCTS } \\ \text { REOTRES }\end{gathered}$

Managing Director вitivizuck apply with fill c.i. TO
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The British National Oil Corporation

## Legal ManagerExploration and Production

## Over £14,000 p.a.



## Hoggett Bowers

Chief Executive For ar antonomous subsidiary of an engineening group. Responsibility will be
ane 350 people manufacturing and marketing engineers' cutting tools. The mitial pobjectives will be to
The need is for a quabified engineer, aged 35 to 45 , with a record of achie
a general management positioo, involving total profit responsibility bot not necessarily in an engineering business. Salary is negotiable in tive figures with




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## ROBERT FLEMING

CORPORATE FINANCE EXECUTIVE REQUIRED BY
CITY MERCHANT BANK A vacancy exists for a young executive, aged
inder 27; in our Corporate Finance Department. The successful applicant is. likely to be a mow or accountancy or who has investment knowlefge or a butsiness school degree. It will be a definte advantage to have obtained some retech chty.
qualifcation experience, particullarly in the city.

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Apply in writing, enclosing curriculum vitue,

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West-end basedwide overseas scope FOR ANALYTICALY MINDED
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 salaries plus a wide range of benefits Interested qualified candidates should reply in
complete cnufidence to us at: Box A.5812. Financial Imes, 10 , Cannon Street, London EC4P 4BY.

## General Appointments

 are continued today on the following page tiners NTERNATIONAL LTDWesiland House Wessland Hosese
17c currow strpes
London WIY 7 FE

PROFESSIONAL SOCIETY









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East fo or American investment institutions. All must be
prepared to reside in a leading city in the sriddle
East for a period of two to five years. In adition to
excellent investment management skills. they must have an instiment management skills. they must of the country to succeed them ultimately.
In view of the great importance our client attaches professionals and the seeks outstandins investment

## INVESTMENT MANAGERS

 MIDDLE EAST We are London-based evecutive Eearch consultantsto a major Middle Eastern fnancial institution wiuich to a major Midde Eastern Anancial institution which
seeks experienced investment managers. The speciic seens experienced enves:
positions to be flled are:

Senior Common Stock Porffolio Manager and one
analytical assistant to assume responsibility for a multibbililion dollar fund in iestes prinizarily in U.S. equities with some diversififation in Euronean and fapenese stocks. as well. Thorou
farimitity with the vi. stock market is a
prerequisite.
Senior Eurobond Portfolio Manager and tovo
analytical assistants to supervise a multi-billion nolytical assistants to superise a multi.bililion experience in the Eurobond and foreign
exchange markets is required.

- Proiect Finance and Joint Venture Specialist to in other parts of the Arab world.
- Senior Real Estate Investment Analyst with residential real estate investunents principaly ${ }^{\text {in }}$
the U.S. but in other parts of the world $3 s$ we plus an assistant to catalogue and research
-International Cash and Short-Term Investment money market insuruments and foreign
exchange.

Candidates for the senior positions must have a imuni of fye to ten rears experience American investment instituell-known European



MORTGAGE/FINANCE BROKING


 Wowledge. Business lending esperience useful.
 zanaging Director,
Street, ECfP $4 B$.

## AreaManager-Scandinavia <br> City of London <br> £10-£12,000 <br> Prominent International Bank <br> Our Client is exponding its activities in Scondinavia where italready enioys sood contocts, especially through its shareholding banks. On joining the internotional team based in London, the successfu development effortin the Scandinovian countries-considerabletrav is envisaged. <br>  one of the Scandinavian languages is essential. <br> 01-4.05 3499 <br> singyanecricie

ForeignExchange Manager
Aged 27-32 £7,000-£9,000


 Candidtres will be Albs or numerale honour




## JC:CB

 ECURT習 SAEES
Kitcat \& Aithen is seeking to expand its team in order to improve the service Phease ring 388 6e80
Peter Nuitall, Administrative Partner

## SEN:OR SALES REPREEENTATIVE <br>  <br>  

[^0]
## SOLICITOR/COMPANY SECRETARY

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sible person, experienced in currency transactions, to join their institutional team.

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This is a new appointment and offers
teresting prospects to the successful applicat interesting prospects to the successful applicant. lease reply Box A.5813, Financial Tin
10, Cannon Street, EC4P 4BY.


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appeals to you write to us through:-Box appeals to you write to us through:-Box
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national firm of Chartered Accountants whose nationall firm of Chartered Accountants whose
busioess in Saudi Arrba. Libsan. Quar and
Nuwait
 seeving for these ofices will benefit from the
international training programme and the policy of pid promotion.
The range of jobs will be broad and, unusually
for overseas, will be substantial in size. The or overseas, will be substantial in size. The
sopbbisticated audit procedures used interoationally re implemented on every audit
Chartered Accountanls or finalists of Arab and
other nationalitles including Bribib, with large or small tirm experience, stould apply. Applicants tho must be graduates, may be single or married od witb or without children
 EMA Management Personnel Led,
Bume Houre, 8 8/89 High Holbom

London WCIV 6 LR | London WCIV 6 LR |
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THROUGH INTERNAL AUDIT TO LINE MANAGEMENT

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Manager
Systems Development

## London

c. $£ 10,000$

This is a new appointment with a long established inssitution currenfly
introducing new services in the field of personal banking 10 In this introducing new services in the field of personal banking. In this
stimulating environment the scope for statit development and the use of advanced techniques is considerable.
The Manager, who will report directly to the General Manager, will
be responsible for the introduction of new computer based financial be responsible for the introduction of now computer based finarncial
and management accounting and reporting systems in collaboretion and management accounting and reporting gystems in collaboretion
with consultants. The computer centre is already well established but will be further developed to meet the new requirements.
The successsul candidate is unlikely to be less than 35 years of age
and must have a relevant qualification, Experience in banking or and must have a relevant qualification, Experience in banking or
commercs is essential, Key requirements are the ability to lead teams commerce is essential, , ey requirements are the ability to lead teams
designing and introducing new systems and to work successfully with senior colleagues in the implementation of change.
Initial salary will be about $£ 10,000$ and en Inner London Allowance of
$£ 488$ will be paid. Other benefits Include a non-contributory super$£ 488$ will be paid. Other benefits Include a non-contributory super--
annuation scheme. Candidates of elther sex should apply in complete confidence giving an outine career, history and quoting $\mathrm{FT} / 47 / \mathrm{F}$ to:


## Group Financial Controller

Zambia £18,000

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car and edicectun allowances.


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## ACCOUNTANT

LONDON
emoluments W11 $\mathbf{c} £ 9,000$

We are a major international firm of Consulting nineeers and A for accountant age $35-45$.
Responsibilities include the supervision of aecounting processes in the UK, the preparation
of monthly management accoint, final accounts of monthly management account, final accounts
and the consolidation of accounts from and the consolidation of accounts from consolidation of overseas accounts is essential Candidates should have a mature personality and a proven ability to control and motivate stanance team and to communuicate with staff and management at all levels.
Please write by Sth February, giving personal
details, qualifications and experience and details, qualifications and
quoting Ref: $1196 / 1$ to:-
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Accountancy Appointments appear every Thursday, rate $£ 11$ per Single Column Centimetre

## Financial Controller

## Financial Services-London

The company is a sabsidiary of one of Iondon's major financial institutions and has a record of oumtanding growth and profitability. In addition to the
duties normal in such an appointment the Fingmial Controller will beexpected top pay an important role in the development and diversification of the business toplay an mportant role in thD. The successfiul candidate will also act as Company Secretary and accept the responsibility of the personnel finction in Cun Candidates, ideally in their mid 30 's, must be qualified accoumtants with
appropriate experience at chief accountrant level; experience in the nse of EDP would be an advantage. Salary negociable from $\mathrm{f8,000}$ ploss car, pension, etc. Please write - in confidence - giving relevant details to J. M. Ward Please write
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fiow and profit forecasts and the preparation of quarterly group fow and profit forecasts and the preparation of quarterly group
management accounts. Additionally, helshe will have accounting involvement with a subsidiary in the South of France. Candidates, aged up to 35 , should have at least four years post-qualification experience of which 2 years, ideally, will have been spent with a property company. A working knowledge of French will be advantageous. Applications in strict confidence to E A. C. Grififin (Ref: 6010).

Financial
Controller
Central Ionion to 10,000





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circa $£ 6,000$ plus car
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budget exceeds stioo milion.



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COMPANY. PERSON APPOINTED IS LEELY TO HAVE SEVERAL YEARS EXPERIENCE IN THE
PROFESSION AND INDUSTRY OR COMMERCE. HAVE SEVEA AND INDU
PREFESRION AGE $30 / 40$.
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SIX WEEKS HOLDAY PLUS VARIOUS OTHER SIX WEEKS ${ }^{\text {H }}$ H.
ALLOWANCES.
FOR FULL INFORMATION PLEASE CONTACT
MR. M. RLEEY-GEORGE
ACCOUNTANCY TASK FOCRUITMENT
21 COPTRALLI AVENUE.
LONDON EC2
LONDON EC2
016287931

## Productivity seen as key to economic recovery



## Little hope of fall

 in Scottish jobless

## APPOINTMENTS

## Two senior executives join Grindlays Bank Board



## January 26, 1977

NL Industries, Inc.
has acquired through merger
.The Rucker Company

The undersigned assisted in this transaction and acted as financial advisor to NL Industries, Inc.

Salomon Brothers

Atanta, Boston, Chicago, Cleveland, Dallas, Hong Kow York, Nowi Ynik 10004 Mambers nf Major Securties Exchanges.



## Morpeth auditing to exempt key accounting area

## By MICHAEL LAFFERTY




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General Mining Group
COAL MINING COMPANIES' REPORTS FOR THE QUARTER
ENDED 31st DECEMBER 1976. All campanics mencioned are incorporoted in che Republic of Souch Africa.
(All figures in in
Sha reholders are reminded ehar quarterterly resuls are nor necessarily indiative of the results
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Less Minorlty Interest ....
NET' GROUP PROFIT ...

|  | ended | ComparativeQuarterpreviousyear31.12.75 |
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| 5027 | 4930 | 4407 |
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Johannesbura. 1977
Notice of Redemption and Termination of Conversion Rights ISE Finance Holdings S. A. 41/2\% Sinking Fund Debentures Due 1986 .
Convertible on and after Jannari, 19 I967 inro Common Stock
of Interrational Telepbone and Telegraph Corporation)














## January 27, 297r.



[^1]

THE FINANCIAL TIMES





Predictable outcome
Some 15 years ago, when the out more or less strongly agalns
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tee on Compank Law was pub- other band, the minority nf the
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## Open debate Since tbe very estahlisbmen

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te) which is directly oppose to it at severral crucual ppoint
This split within the Committe bowever, is much smaller tha
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## The need for unity on fishing policy




## THE BULIOCK REPOBT

## A jolt to class balance <br> \author{ by JOHN ELLIOTT, Management Editor 

}

## MEN AND MATTERS

## ILE BULLOGK BEPORT :GOMPAN LAW ASREAS

## nce <br> Changes needed in the Companies Act



## Dispersal <br> disputed



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## Performance

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## Letters to the Editor

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To-day's Events
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## COMPANY NEWS + COMMENT

 Second half recovery at Henlys

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6/8 ClementsLanc, EC4. A superbly appointed building dxsigned for international banking use and equiped for

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DIVIDENDS ANNOUNCED


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Sales jump
at Nurdin
\& Peacock
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## Halftime fall

 at Gresham Investment
## 

## Advance at

Greenfriar


 Net assets. are given, 25 9 gha

W'hampton and
Dudley growth



## Blundell- Permoglaze tops $£ 1 \mathrm{~m}$.






Abbey National
tops $£ 4.3$ bn.

 Macarthys looks to second half


Greenall Whitley budgets for growth

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## MEPC progress overseas



## MIM doubles half-year dividend and profit



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## Stenhouse poised for further pragress






RECENT ISSUES

| EQUITIES |  |
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## 

# Standard Trust rejects BR Pension Fund offer 







Tha Directors of Dunford \& Elliott Lid. have teken all reasonable care to ensure that the fects stated All the Directors of Dunford \& Elliott Ldd. iointly and severally accapt responsibility accordingly.

## Dunford \& Elliott Limited Offer by Lonrho Limited

Lonrho Limited has announced offers for the Ordinary and Preference Shares in Dunford \& Elliott Limited and for its Convertible Debenture. These offers are being recommended by the Board of Dunford \& Elliott. The terms of these offers are as follows:
For each :

| Ordinary Share | 75p in cash (cum. dividend) |
| :---: | :---: |
| Preference Share | 213p in cash |
| Convertible Debenture Sto | 80p in cash |

The offers are subject to certain conditions which are set out in full in the announcement of the offers, a copy of which is being sent to shareholders.

The Directors of Dunford \& Elliott, who have been advised by Morgan Grenfell \& Co. Limited and Grindlay Brandts Limited, consider these offers to be fair and reasonable and recommend all shareholders and holders of the Convertible Debenture Stock to accept.

These offers are significantly better than those of Johnson \& Firth Brown Limited and shareholders should completely ignore JFB's offers. If you have already accepted the JFB offer you are strongly advised to withdraw your acceptance. This may be done by immediately completing and returning the form of withdrawal which has been sent to shareholders. If you do not have such a form please telephone. Mr. Holdway at 01-588 4545.

Waage discusses possible merger with Hadrian

## bYay cjester

gie waige tanker group and The Norwegian Guarantee




Quebec Premier René Lévesque reassured U.S. financiers this week that his government did not plan a major nationalisation programme. Robert Gibbens reports from Montreal on the implications for Alcan Aluminium.

## Turning point again for Alcan

Du Pont focusses

## on investment

 in efficiency








Dai Nippon sees profits improving


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Dai

U.S. $\$ 20,060,00081 / 2$ per cent. Notes 1984

## Issue Price 9912 per.cent.

Hambres Back Limited
Skandinaviska Enskilda Barken Algemene Bank Nederiand N.V. Deutsche Bark Aktiengesellschaft Miorgan Stanley International Svenska Hancelsioanken Swiss Bank Corporation (Overseas) Limited

The 20,000 Notes of 51.000 each constituting the above issue have been admitted to the
Oficial Lis of The Steck Exchange in London. Particulars of the Nouts and the Company are available from Extel Staistical Services Limited and copies may-te oblained during Rome © Piiman. Humst-Bromn.


L.ondon ECRR OHR
2nd The Stock Exthnge

## INIERMEX

International Mexican Bank Itcd.
Highlights of audited results for year to 31st December 1976

Pretax profit increased from $£ 742,314$ to $£ 2,154,381$ resulting in net worth of $£ 6.3$ million

Year end footings of $£ 149$ million
Unutilised standby lines from shareholders doubled to $\$ 42$ million

Ownership now concentrated with:


| NPTRIGIT |  |
| :---: | :---: |
|  |  |
| $£ 40,000,000$ |  |
| Term Credit Facilities for the Marino Point project |  |
|  |  |
| Allied Irish Investment Bask Limited | S. G. Warburg \& Co. Ltd. |
| arat providisd ch |  |
| Aipemene Bank Nexderland (Ireland) Limiteed | Allied Irish Investment Bank |
| Bank uf America TT \& S.A | The Bank of Nara Scolia |
| Bankers Trust Company | Banque Nationalc de Paris (Ireland) |
| Chase and Pan!: nf Iretand (Internationall Limined | The Chase Manazatan Bank, Ni.t. |
| Cibibuk :.... | The First National Bank of Chicago |
| First T:isional Bark in Dallas | ${ }_{\text {Hill }}^{\text {Himited }}$ Samel \& Co. (Ireland) |
| The Investment Bank of Ireland limited | Elcinnort, Besson Limited |
| Manuracturers Hanover Trust Company | Morgan Guaranty Trust Company of New York |
| Norihern Banl: Finance Corporation Linited | The Royal Trust Company (Ireland) Limited |
| Ulster Inrestuent Bank Limited |  |

## IHE BULLOGK REPOFAT ON INDUSTRTAL DEMOCBAGY

## Worker directors for top policy boards

## INTRODUCTION <br> 

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For this reason, it says that its recommendations wonld




## THE MAIN REPORT <br> Full-time

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## THE MEMBERS



MINORTY GROUP:



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## Relationship

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## CONCLUSION

Big changes

## will take place in

 the system

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## THE MINORITY REPORT



Just not the time for such a radical change
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## CBI says 'no' to talks on the majority report



## Murray calls for quick action on the report



The City presents a united front-in opposition


Tory aim efficient industrial policy


## A PERSONAL STATEMENT BY LORD RULLOCK



## BUSINESS AND INVESTMENT OPPORTUNITIES

## Finance for Growing Companies <br> \section*{Ifyou are a sharebolder in an established and}

 growing company and you, oryour company,recuire between $f 50,000$ and $£ 1,000,00$ oor 2ny purpose ring David Wiills, Chartertlouse Development Investing in medium size companies as minonty shareholders has been our exdusive
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For further particulars piease contact


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of Torbay invite tenders for a long lease, not exceeding 99 years, of this recently completed $£ \frac{1}{2}$
million develop million devel
The Estate Surveyor, Town Hall. Torquay, Devo Ext. 257. Telex 42929.


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operation and can provide Indeph market knowledge gained over many years the ebility to eutrract experinemeed personnel,
ond in short assemble the markellag and becking structure
which


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## ARE YOU FED UP WIIH THE <br> PROBLEMS OF MANUFACIURE

## Have you considered giving up manufacturing to concentrate on

 narketing and selling, where your main strengths lie. Then perhaps such as ours. We epecialise in manufacturing other people's products in sheetmetal wire and plastic, with full assembly, finishing and packing facilities manufacturing needs of selling and marketing companies. We are successful at it and are expanding this service. We are looking forsuccessful marketing companies with whom we can develop this form successful marke
of relationship. interested? - if so, then contact:-

## E. R. D. DUCKWORTH (MANAGING DIRECTOR)

 GENYK PRODUCTS LTD.nimes road. mitcham, surrey
Tel: $01-6487071$

| YOUR SWISS OFFICE IF ZURIGH <br> Your perfect business address. <br> - Full domiciluston at highly <br> Advantageocrion comidiciens fyeiluces Mith mailibax, phone and welox prwarded Absolatit confidence assured INTERNATIONAL OFFICE SERVICES |
| :---: |
| SOUTH AFRICA <br> Primatily owned Diatribution bustivest for suia dealing vith National and International producs Jor Indasmy and she Masor Trada Locsed in Port Elimbeth and beirt of Mobor Assemblers and Farming commaniry. And corering the whole Easeern Cape. staff fally trained. Present owner wishes davivics. davelop other zaticis. Modern huilding In centri included in senllag prigu of Rand 350,000 payahla in lecal curretch or would consider Write Bax E9336, Flamated Thaen 10 Canmon Straet. ECAP for |



Our business is merging your business. Successfully.
36 CHESHAM PLACE LONDON SWI. 01-235 4551
RETAIL CARPET COMPANY FOR SALE
 An dianse ine men


## WANTED-NEW PRODUCTS




| TO ALL PUBLIC COMPANIES <br>  <br>  <br> For further details of bow we can belp you, please contact <br>  |
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| UNUSED <br> SPARE PARTS FOR <br> COVENTRY CLIMAX <br> FORK LIFT TRUCKS <br> Large quanrities evellable, to be sold at greaty reduced prices or bulk quantities All items can be ispected at |  |
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| 80 Strangford | CAMPING <br> HOLIDAYS <br> Privately nwned French Villa |
| Dunnury, Beliast |  |
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|  | LIMITED COMPANY FOR $E / 5$ readr made $200^{\circ}$ COMPANY SEARCHES <br>  $11,288^{5434 / 57736 / 693}$ |
| PRIVATE COMPANY <br>  <br>  |  |
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| RECORDING |  |
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TO MANUFACTURING COMPANIES IN THE ANTI-POLLUTION FIELD
 51




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## Early fall on economic uncertainty



## £ and \$ firm

## GOLD MARKET









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5 Fan E
Special drawing
Rights rates




EXCHANGE CROSS-RATES


EURO-CURRENCY interest rates*
forward rates

##  <br> 




| Consolidated Statement of Condition December 31, 1976 | Directors |
| :---: | :---: |
|  | h. ADAMS ASHFORTH |
| Assets | ELLIOTT AVEREIT |
| Cash and Due from Banks . . . . . . S 607,236,476 | Craviman and Chlof ciesuliaz Otrer |
| Due from Banks at Interest . . . . . 641,216,373 | J. ${ }_{\text {J.asident }}$ CRIER BACOT |
| Investment Securities | JOHN G. BROOKHUIS |
| U.S. Govemment Obligalions . . . . . 276,327,620 |  |
| U.S. Government Agency Obligations . 29,774,207 | ALEXANDER CALDER, JR. <br> Alion Camp corporailen |
| Obligations of States and Pollical - . . . . . $493,882,392$ Subdivisions . . . . . . |  |
| Other Securities . . . . . . . . . 10,835,000 | ELI WHITNE OEPEVOISE, |
| Trading Account Securities . . . . . . 82,540,945 | Descwice, Plumpien, L¢ons a Gix |
| Federal Funds Sold and Securities | DAVID A. FLOREEN <br> allanilic inulual Insitanca Company |
| -Purchased Under Resale Agreements . $252,000,000$ | ALBo, Lart P. GAGNEBIN |
| \$37,128,930 and reserve for loan | maurice r. greenderg American intannational Groip |
| losses of \$25,428,813) . . . . . . - $2,592,158,362$ | JOHNA KIEY |
| $\begin{array}{ll}\text { Bank Premises and Equipment . . . . } & 46,335,953 \\ \text { Customers' Acceptance Liability . . . } & 98,658,288\end{array}$ |  |
| Accrued inlerest Receivable . . . . . $39,544,211$ | LAWRENCELACHMAN |
| Other Assets . . . . . . . . . . . . ${ }^{\text {a }}$ 35,405,480 | george h. Lesch colga:e-palmolne Cormpany |
| Total . . . . . . . . . . $\overline{\text { S5,205,915,307 }}$ | H. BARCLAY MORLEY |
|  | Eovamo jomortola |
| Liabilities and Capital | JOHN R. OPEL |
| Deposits | Lixteratioza |
| Demand . . . . . . . . . . . . \$1,679,946,140 | LEOJPANTAS |
| Savings . . . . . . . . . . . 813,604,919 | SOHN G. PH:LIPE |
| Time . . . . . . . . . . . . . . 732,705,114 | 1.e. Lcuiciena Land ans Expliazen Compary |
| Foreign Branches . . . . . . . . 982,376,521 | H. LADOPLUMLEY S : |
| Tofal Deposits . . . . . . . 4,208,632,604 | HOWARO J. PODUSKA |
| Federal Funds Purchased and Other <br> Borrowed Funds . . . . . . . . . 488,301563 | ROBERTT, OUITMMEYER |
| Acceptances Outstanding . . . . . . 98,787,655 | RICHARD WATERS |
| Accrued Taxes and Oiher Expenses . . $26,324,535$ |  |
| Accrued interest Payable . . . . . . . . 24,533,229 | WYLLIAML WEARLY |
| Other Liabilities . . . . . . . . . . 8,878,900 | SAMUELH. WOOLLEY |
| Total Liabilities . . . . . . . 4,855,458,576 |  |
| Capital Accounts | Senior Management |
| Common Stock--par value $\$ 15$ per share 4.158 .220 shares authorized | elliott averett |
| and outstanding . . . . . . 62,373,300 | J. CARTER BACOT |
| Surplus . . . . . . . . . . . . . $123,429,608$ | Priedident ${ }_{\text {den }}$ |
| Undivided Profits . . . . . . . . . 164,653,823 | Johna. KLEY |
| Total Capital Accounts . . . . $350,456,731$ |  |
| Toial . . . . . . . . . $\overline{\text { \$5,205,915,307 }}$ |  |

New York's first bank, founded in 1784 hy Alexander Hamillon, is the oidest in the Uniled Siates slifl
operating urder ils crisinal name. It has 149 hranches througiout Newt York Stale and three cverseas.
London Eranch: 147 Leadenhall Street, E. C. 3
Nember F.D.LC.

## The cost to Britain of Community membership



Howeer it exuld still paxit



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Bringingagentle warmth to half the world and more.


## Australian extiles pomplaints Hunisind inin <br> Demand figures help push cocoa to new peaks <br> ConA FUTURES <br> 



## Sugar surplus worries ACP



## Interest rate hopes continue to spur British Funds

## Equities less confident but share index rises 3.9 to 381.6



## F.T.-ACTUARIES SHARE INDICES

These Madices are the Joiot compilation of the Financial Times, The Institute of Actuaries and the Faculty of Acturte EQUTTY GROUPS $\ddagger$
GROURS \& SUB-SEGTIONS






| ACTIVE STOCKS <br> The ebove list ef active stocks is based on the number of bargains recorded yesterday th the Official list and under Rule $163(1)$ (e). <br> Option Report-3-month Call rates OPIION DEALIN̈G DȦTES hall Finance, Rie Tinto-Zinc, <br>  ings ings tion ment clated Newspapers, Capital and Jan. 122 Jan. 24 Apr. fin, Apr, 20 Ceunties, A. Bell, J. Lyens, $\begin{array}{llll}\text { Jao. } 25 & \text { Feb. } \\ \text { Feb. } & 8 & \text { Feb. } 21 & \text { Apr. } 21 \\ \text { Diay } \\ 5\end{array}$ Feb. 22 Mar. 7 May 19 May 31 Fisheries, $p$ and 0 Deferred, Calls were dealt $\ln$ Burmah Oil, Coalite and Chemical, B. SunIey Owen Owen, Norwest Holst, and Neffelk Capitaly, while Equity Law, Sun Life. Premier doubles were arranged in Oit J. Brown, Grand Metro- Burmah Oil, Beecham, EMI, City, Raden Carriex, Engish Tinto-2inc, Charternail France Howard and Wyndham, Charter- was done in Ji Brown. |
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## MONEY MARKET

## Sharp fall in rates



NEW HIGHS AND LOWS FOR 1976/77




## REGIONAL MARKETS



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## LEADERS AND LAGGARDS

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ART GALLERIES
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Glam Simeon BURLINGTON CAREEN



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\begin{aligned}
& \text { SALES: } 01-1855933 / 6 \\
& \text { pares } \& \text { Service } 07-485816 / 696
\end{aligned}
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## PERSONAL TAX SAVING

 FOR DIRECTORSRoyal Garden motel, Kensington High Street, London W8 4PT, (Fee includes morning coffee, lunch, afternoon tea and

Kingdom es than any other edveoced country. Chat United King ot Than any other edvaoced country. Chaired Dy
Robert Heller (editor of Management Today) this conference aims in provide an upto-date and comprehensive review of
the Than Planniog avian opportunities currently available
to Directors io preserving their income and savings from The speakers will be
The speakers will be
MICHAEL $Z$. HERE
 Transfer Tax" and "Tax Strategy for Companies", capita
Director of The Marchmoot Taxation Group Limited formerly a p lee marchmoot Taxation Group Limited. He was
Conte of Law. WILLIAM J. HudSon, B.Se, FI.A. A.S.A, is a Pensions C. D. KEOGH. B.A. (axon), Barrister, has. since readiog law at
Univeritite College, Oxford, been a tax adviser with Marchmont Associates.

[^2]AUTHORISEDUNITTRUSTS

INSURANCE, PROPERTY; BONDS

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INSURANCE, PROPERTY, BONDS









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## shoes and leather






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RUBBERS AND SISALS


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## Suarez mission off because of unrest


#### Abstract

by roger matthews M.ADRID. Jan. 26.            andion pasted and breen  


## Cabinet considers postponing devolution guillotine plans

##        <br> Labour moderates push back Left




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## Few ideas on worker directors



## J. Bamford has European plan for Poclain



Further MLR cut likely tomorrow


## Questions raised by Lonrho bid




Give LuncheonVouchers It's the least
you cando!

Youll both benefit.

## Hitin in







[^0]:    THOMSOK REGIONAL MEWSPAPERS FIN.ANCIAL JOLiRNALIST. for its City: office.
    
    

[^1]:    $\cdots$

[^2]:    The Conference Secretary. Mrichmoot Conferences
    Vogue House, 1 Hanover Square, London WIR 9RD el: 014917813

